



2054898265

**College Ruled White Paper
Single Subject**

Dennison National Company, Holyoke, MA 01041

100 Sheets / 11 x 8 1/2

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LUL
KSB

140

9/7/93

DRM AST Procedure - EST/JNT

WSA/JSN Audit review - Punch list status -

Follow up/Ising
Status of the open items
why open - value judgements

WSA Call on Kotsler

WSA Copy of report to DRM

Legal Section

40/58 Sabomed

WSA J. Miller's list of Assets

ACT under J. Miller

Dept puts 2-3 wks Oct

Everybody part
Everybody met 3rd Oct

DRM out Wed → Fri

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9/13

J Floyd Miles - Follow up

Job Descriptions

PWD end users

S.P.D. Approval

Kevin Tubbs *conf info*

GMBOT

Disposal of PZ at all locations - Get consistency
Can we get the PZ vendor to take the mat'l back.

#	Title	Ac	Amount	Description
682		632		

Expand on PWD

Kirra BL/ P900
Drain / Study Area

#4136	/	17.0
95-96		5 102
		95 96 99

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EPA
AUDIT - Part
Tenhet *

Inspected by EPA at Col Hts 1587-90-91 - Record review

Sept 27, 1993
WPT Staff Meeting

Labbenda Young at M/C then Cabarrus
Common at Cabarrus
Jenkins interview this week

* End of Today with Maxey issues

Capital Forecast 188 million → 160 million
Submit Target

* 178 million achieved includes BPR
but BPR has been removed from project list
gets us to \$176 million

* Save \$50K in PC's - Hold onto TNT's PC
(300K budgeted)

"If" list takes us to \$170. But Steve is going forward
with \$176 million

* Make list of all forecasted projects with project
managers (proj leaders) "The cliff"
Get list to J. Miller today

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Red express project continues - 10 machines by end of year. Project is not dead.

CTB United Way Breakfast Coordinators

WSA 12:30-3:30 Mfg Engineers - will be by Teleconference

Frid Budget Review at 1:30 Tuesday
(\$1 million favorable)

Retirement party at 3:30 (900 years of expertise)
(2000 years for R&D)

October 13th retirement party for WPT
may change to October 11th

Oct 22 WPT, SCD, McCracken, Watson, Petrbone
MSI

Mgmt Syst Integration

McCracken - User Representative - Strategies
for Operator

IS - Technical

MTS - Control Design to fit with this architecture
Looking for Watson to handle all IS for technical
functions - Both factory, E&Op support
department needs

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~~Carryover Items
in agenda~~

New Product

DEM Salaried Head count review not cancelled
DEM 9/28 Presidents award dinner

10/2 WPT departs for Europe - Push supplier to
open relationships similar to Omnicom.
Larry Wexler, Bob Latschew down on trip

DEM Jack Nelson Sr VP review Beta reporting to WIC
Marketing, Sales, Production Plans

DEM Carolyn Lang VP Planning to replace Jack Nelson
reporting to Wexler

DEM Pesticide Administration is relocating to leaf, not
R&D pending cession between Parrel & Houghton

Parliament will move to WIC (either Bay 4 or 5)

Shulich Gr II, to Gillespie Group

Len Turano will progress in nicely

Bright Johnson's OSHA Training Coord for Engineers

DEM Talk to Latschew about Col HTs E&A cells

Magnet Development decentralized to support groups

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R&D Quarterly Review Meeting

Ron Lively - An Tel Products ^{Process} Needs
Based on 3 Year Planning Cycle
Key Markets

Japanese PM has 12.3% of market and growing
Hong Kong - and other Asian markets

Salem very strong 10.7% market share
More Menthol 2%

Korean

Low Tar 7.4 mg

Imports at premium price - 6.3% market share
Singapore

Far East has significant demand for 10's & 1/4's
packagers

Taiwan

Malaysia - Project East to Board this week -

May use NET if development is completed by 6/94
PRC

EEC / EOMA - all R&D done in Europe

Area requires extensive capital investment to
meet growth forecasts. Target for NET and
Cost Leaf processes constructed in those areas

Latin America - Also target for NET and Cost Leaf

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on

Beetles - (Walter) - Integrated Pest Mgmt

Daryl Faustini

Propheo treats all

Kabat treats only larvae

Pheromones - 4-72 day old adults

1 larva 15mg of tobacco or more

Tobacco moth on oriental

Horsekeepin essential

Chemical application is last resort

Kabat and Dyanex

Propheo is last line of defense

Denise Cox - Chemical Application

- Scrubbing to ~~some~~ control emulsion

Stecon Culture to replace Methyl Bromide
for export Cut filler and will
claim Phyto sanitary certificate

KABAT - An insect growth regulator

Control failures in 1989 & 1991 - misapplication of Kabat

1992 - Failure attributed to physiological
difference - Resistant to 10ppm Kabat

Concentration - Applied normally to 5ppm
RJR reported resistance upto 14ppm

Found resistant populations at Commercial Rd,
5 May St who? at Redwood W/C

Development of resistance bags assisted by
Combining Kabat & Kon Kabat in the
same warehouse

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NOT on line April 1994

Program -

Continue ~~More~~ Testing of Biological ^{Assays} Growth

Fumigate all whale in 1993

Develop new compounds

Nylar - 3-5 years ??

EEC & EEMA R&P

Allen Kassmar - FTR

R&D → FTR → EEMA (Includes Scandinavia)

EEC + Israel - Denmark

EEMA From IJsselron Curtain to the Great Wall
of China plus Africa

Environmental Regulation at Factories and Packaging issues,

Audits of factories and factory emissions

181 personnel include 880 at QA & Technical

Services for FTR and other factories

Includes a Semi Works Operation

ETS - Research on side stream smoke in support
of ~~Henrik Raabt~~ Gerrit Reeh

Pesticide Mgmt - Analysis of DDT residues etc
in cigarettes in Eastern Europe

Environmental Issues

ECO Audit Program

New Regulat

New technologies for air scrubbing

water treatment and waste disposal

Impact of newly acquired facilities

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Worldwide Regulatory Affairs - ETS Issues

Ted Lattanzio

X - Weeks to decide to take this job

What does this dept do? - Goals Plan Objects

The problem is increased consumption restriction

Little natural support for the industry

There is a price ~~support~~ to those who support industry

There is concerted effort against the industry

Smokers feel guilty

ETS framed as an impact on children

Inconsistent policies within PM

⇒ We must create the means to support the industry

⇒ PM will need to develop and deploy resources to save itself and the industry. There is no strong industry lobby - it is ineffective

Our external competitors who wish to ban smoking by 2000. - They are a formidable Worldwide Adversary

⇒ Diverse Audiences with mutually exclusive motivations, goals, etc requires different messages with different messengers

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The anti G7s movement has a big and direct impact on the bottom line and is potentially irreversible.

Unless restriction are stayed, business operation will be irreversibly and negatively impacted.

We are in a state of disarray, we are not focused and we poorly communicate the front

We need focused positive plans involving full scale effective execution

There are strong social negative trends. Need to create and communicate accommodation position

Resources need to be directed to shift and communicate new perceptions; since perception is reality

Need to reassess PM's stakeholder interaction with media with a constant long term communication plan. The business could fail if standards under the reach media.

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Topic: Final

To be covered:

In the regulatory environment we are politically vulnerable. The regulators will win unless we act on our plan. There is no political price to pay to ban tobacco.

Legal department needs to be involved in all parts of the plan process, not just as a clearance process.

Senior Mgmt must support development of resources - current and new - to attack the issue

Need to redirect current resources, use more outside resources

SWOT
Strengths
Weaknesses
Opportunities
Threats

Strengths

Infantria, Planning, #, Scene, polit deal,
Grande & outside resources,

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(PAM Dept
8:30)

Competition mechanics is what they have on
Budgets and then look at the numbers

To win we must
Executive all these great plan to consider
limits on restrictions

Need money, people capable with a
Senior management pool

Ensure reasonable accommodation of
Smokers

1994 plan

Information out is following
Accommodation plan
Facilities HAC Management Program

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KGF Enviro Group
Liaison

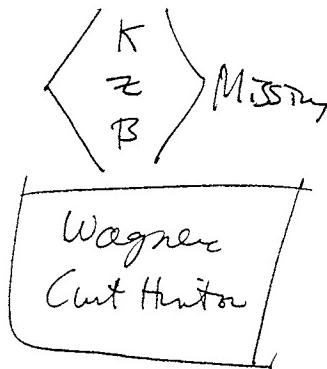
- Sludge Dryer
 - NO_x controls
 - PVD KJB, DT
 - Env. Manual Updates CTB
 - Env. Coor Training CTB
 - Audits CTB
 - Energy DATA DT
 - IAQ DT
 - CFC CH
 - Phosphine KJB, CH Pass off & KJB or BK
 - Permits to Operate
 - Recycling
 - Form R
 - Chemical Treatment
 - BK - Programs for Willard BK
 - Used my accountabilities for Env/Ethical
 - Superfund Site
 - TSD Audits
 - KGF Env. Group Liaison
- DW - Water Treat Procedures
- BK - Env Record with Treat System

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9/30 Staff met w/OPEN

4605

Kier ← Do job descrips
Berhegan
Zimmerman ← Do job descrips
[Banks]
< Wagner>
< Hilton>



Short Form JNT

Mgr Permits & Regulation

~~X~~

50T/R Pelletized fuel \$32/ton
150' ~~60'~~ connect elec
2" Long x 1/2" pelletized fuel
Load 3 people @ \$15/hr
\$1/mill cu ft - 15yr
70' x 50' x 20' High
1 shift

Job Descriptions

20241898280

B. K

Above Ground Storage Tanks Program - Just started

Training for Env. Coop & YEL/YER

Gabbed Env proposal

Another proposal due mid October → to CTB

Post SPCC Plans - Caltrans Lvl - reports to EGT.
Work complete

Future Trifl and organize from 20th Street
Some assistance to recycle
Complete work on AST - about 1/2 review Federal
side

What defend of group
- No projects just programs

Environment Quality Control
Auditors

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S/S in Are

computer

101. - Staff Meetings

MW - Kraft Info on Waste
Virs Eng. on Waste

Cultural Review - no one gave him info

101/1 Staff Mtg

BK Get rid of all work associated with patents
Keep some laboratory space & But
what's the justification - How much
storage space do we need - What can we share
with others. Example - wastewater tests
- BOD, COD, Copper, Zinc - what
capacity does Hill have for future sampling

103/1 To Space allocation

111 Jim Johnson - TQI Specialist for MTS

+ 2 to 3 full time - Work from 10 principles to
work on during 1984. - Find a principle to work on

GM Added down days around Thanksgiving

WSA Set up meeting w/ Hunter / Wagner / Merrill

WSA Work on M/C Audit w/ Marshall

WSA IDDAS for a full Dept Mt

WSA/WPP Risk Assessments associated w/ Air Permits

DRCZ + someone else - Maybe everyone in the group

MRW

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10/5 Staff mtg

-Long Range Goals & Future Opportunities
Due by Noon

Keep track of all regulatory documents. On the manual - get the return of the old document. Otherwise use return receipt process

EGT AST; SPC Cabarrus, Lvl; Oil Discharge Contingency Plan

BCK Coor Training - info to CTB for future work
Waste equipment disposal

WSA Own a sampler for qtr wastewater sampling
BK; EGT to review AST policy

Curt Hutton George Paterson / Cashman
ISO Athlone - OK at Cab & Lvl

Fil Bondeau

Emery
WSA Release Manual - BK

ORZ TSD Audit Program - finish 11/12

WSA LVL Oil Storage Tank LSPP - Above Ground

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DRZ

Energy Database

- CFCs

TSD Programs & Audits

⇒ no other programs

TSD - Track:

Manifests - Substance
Quantities
Site

Verify Cal/CAL/me lab function
Monthly Control - Daily reports of residuals

Wash DC Solid Waste Commiss

DPlus Active Projects

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WSA

10/11/staff mtg

Talk to Julee - Prefer not to change budget

Dory Miller - Eng

Amy Cook Tech Service

San Ulker Yor

TQI

Coordinators

5-6mos of training

Customer must define needs & expectation

WSA

Oct 14 Quality Leadership Seminar - Distribute Flyer

WSA
DTW

Wagne - Doorthatfeeler - What do we do to
get rid of it - what's the strategy

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10/6 CTB - Phosphene

— Name for AlCl₃ senior steers Committee for April
Senior

W.P.D.

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10/24
X/11

10/12 Staff Meeting Agenda

- Emergency Response Manual - by ~~noon Friday~~ Friday
- * by noon Monday
- meeting with each individually - Assignments
by early next week
- Draft 94 plan

Cooperation

Communication

Copies of all documents, corrs etc

- - Software Training
- PMP process
- - Legal Memo for UPP on VT Emergency Standard

~~BCK~~

BCK - AST - Procedure/Policy in development

RPW GMPs - Talk to Chris Green on his work/Bill Rech
Compliance with State & Federal
Part of Standardization

CH Axle Washer cleaning programs at factories

- M/C primarily - to follow up to other sites
- Complete work by Nov. 1.

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VACATION 10/22

Inenerator LVL

Reclaiming Tobacco - WPT-HGB

WSA Long term - Nicotine Controls - what else
Incomerate
Scrubbers
Condensing
what else

Long term -

Odor Control

WSA Biological reduction of nitrogen/nitrates - Proposal from Keng
Follow up w/ Pelethaupt or Paglisai or Kriva

WSA Check Meader's list for capital Projects
- BL Plant timing
Return info to DEM

WSA Cornell Symposium 11/10-11
MPW

WSA @Chemtreat / Lvl

Risk mgmt Proposal from EPA / one - DRZ? (check it?
kTB/WPP ?? anyone ??)

No comments w/ possible T2 E3

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SCUDCC DISP

CAB

SIS

BL-LPF

Report to SCD

RSP

KOB - Arsenic Test on an emission from Coal
fired boiler - Coal assay at same time

GMB Chromium - in sludge-type
Qts of dried mat'l for lab extraction

MPW BNA-ENEL ex

GRM ✓

GMI;
Cornell

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Call back list

Staff Notes

~~10/18/83 -~~

~~✓~~

Wagner & Hinton - Lul

Never give more than something at a time -
More progress needed

Borelli - Corp Affairs - Environmental Report - Annual

WSA / PMW Env. Report -

~~WSA / PMW Aerial Photos to DPA~~

~~WSA / PMW DPA Dept Mtg Schedule / Agenda~~

WSA Risk Assessment

~~WSA / KJB Init'l Contract w/ DPA for Rate Structure~~

As of Nov 1 PC Support go to IS

Nov 4 Dept mtgs

~~PTW / CT ACT \$3 million~~

WSA

Rework Budget!

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1940 Swift Meats -
Ciscom Products

Markets, stores

CBS News
Phosphene

Quality Fresh meat about Austin at B/I - San Antonio
Also call Tricish

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DOT Points of activities (last 3-4 months)

10/2 - Mtg w TilBondeau, Art Hunter, Dave Wagner
regarding ChemTreat et al.

DGM - Get legal review on contract language
at sites like Cefix Rd

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10/25 Staffings

Change manhour loading to other PM people only

Add odor & nicotine

KJB

Outsource remediation of phosphorus vs in house

Dinner

Slops is ash for kens

Methyl to scrub ammonia

Mechanism to scrub ammonia out of air stream

Excluding option of acid scrubber

Including a waste water treatment

- Park 500 premium

- WPP & KJB follow up

KNO₃ also -

→ Lien to the dates on the plan PMP's

Manage Hazardous Waste Generation

Flyash

Sludge

Review Composting operation for cafeteria waste

Technology ID - Odor and nicotine

Contact us PM People

Indirect WS A fine

Fall out Sludge Project for GMB
Reclassify GMB to B Soviets

2054898294

1991

1991

Good workshop last 3-Yr with activities

One 10/28

MTB w/ Delacion - Podroga

WSA ~~B~~ - List for Down Blocks

Video tape for DEM. Evaluate

PMUSA Environmental Video Tape-Awareness

Solid Waste

Spill Plans

✓ DNT IA to PDR

Add time for TAQ

2054898295

Jaye

During December 5 days in total to close out S/S

* Kevin Connell - T

* 1. Following phone call Ron Barber

Any chemical regeneration stages through central fleet
prior to implementation

See independent, autonomous operation of endogenous
offices as a problem

When pushed by factories - keep us in the loop

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11/3

Meeting w/ Chem Team

Jointly developing and implementing
Technological advances.

[Steering Committee to meet quarterly]

Gulblast & John Myer

EGT → BTS

WST

11/11 - BU Plant Mtg

Scrubber Mtg w/ B Corp

Whiteman, Pleasant, Kuni

→ Send KTB - Set time from Newcom

Audit followup at BU Plant

Manmade
PSDs

WST Time presentation DRZ

WST/BU CMA & Risk assessment

Due back early, Dec PMS's ally DDM

2054898297

a

Nov 5, 1993 - PM Review w/ Brian Kean & DEM

WPT memo to DRZ

DRZ job description - Generic - Senior Analyst
Analyst

WSA Copy of project assignments to DEM

-	CD ROM	10-
→	SCD	10-45-45
	11	12-60-28
	10	20-53-21
	9	9-40
	8	7-36
	7	10-19
	6	0-20..

30 billion Cds

17450 > Dec 93 PMUSA Headcount
17176

BCK - Note went CD ROM

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- ② Factories & Dates
- ④ Audit Report
What was true
- ③ Original Schedule
- ② Updates by Factor in Order of Audit
Timeline across or after team a
Plan of action
 - [Priority]
 - [E Action Plan]

BUDGET CONSTRAINTS

Common issues is staffs on course from

Recent schedule

Schedule w/ Reid

NP - LT also

2054898299

S/S
Eve M., BC

WSK
TOPCO Cogen -
Steam from Cogentrix

WSK ~~Call MIKE SEXTON Re Add'l~~

Add'l

COS6.0 / AM PINT

BCK

NOx report

KJB ~~et memo~~

DEM Staff Mtg -

Tuesday M/T - Balance Photo copies

Beeper

Time out - Vacay / Travel Business / Personal

WSA Check all computers - ASC - OBUS Cost Development

WSA PMP - 7pm Wednesday or 1pm Thursday

De Pm - PMP for CMH reports

WSA Status of Office Supply Budget Proj

2054898300

11/16 DEM Staff Mtg

Odor noise and waste water from BL Plant
based on hourly ~~avg~~ thought

M/C audit Punch List

2219 - 3154

Acid Cleaning M/C

BK Did you talk to Boutot about Risk Assessment

WFT CIBD Response

MIP role out February - First activity is to
create a list of duplicative or conflicting activity
non essential

GM Org review - talk about promotions

key development activities -
Presentation skills,

Reid

Chris Drury - Stephen Los Trancos
~~Heidi~~ Mike Houl - York in Reid -
Shook Hardy & Bacon
Dalton Service Rep & York
Jessa Callaway Takes Drier Plane in Specification

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KJB	FCC
DRT	Tech. Writing - Proj Mgmt
	Verbal - Eff
EYE	Proj Mgmt. Communication
CMH	Proj Mgmt
DTW	

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2054898303

Did finally, show up at Central plant -
When the cleaning appraised
Just do the same
proper work

WPT Staff Meeting
11/29/93

- Floyd to provide a list of salaried flagged for layoff from Stockton (currently 300 salaried at S/S)
 - Long term agreement allow does not allow layoffs prior to June
 - Will eliminate short work weeks
- 80% of the eligible currently total at -240
- Time to evaluate - what would this organization be if we were to operate in a crisis mode - look back to the late 60's
- Production could drop as low as $170 + 100$ (now at $270 + 100$)
- SCP, Direct reports + their direct reports 1st part of January
 - Is there anything we can accelerate into 1993
 - Work done by the end of year, but not paid for until first grt can be accrued
 - List of possible accruals to J. Miller by 12/10

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14 + 57 > open question where are the 27 14's
15 + 30 >

Bill wants 14's to be with the 12's & 13's

Doesn't want to defend 14's who he infrequently
sees during a year (Gary Atwell)

D knud

WPT depart 7am for two days. Return Wednesday PM
LRT, CT in Lvl Wednesday

Minority Vendor Goals memo from Lissay -

Look for other minorities. Who gets credit
under omnibus Program. Get info to
Terry Sims by 12/10

Blood drive coordinator - need a volunteer - Don Knudson

Kurt Hunkler - Dec 17 mtg - WPT ~~bus staff~~ will not attend
- Need to respond prior to that date.

Graig Feller - advance copy of smoking policy.
To be issued corporate wide

Q1 Each director should have a property book -
list of all assets owned - (check w/ John Miller)
Next week's M&M mtg is cancelled (1/18 stat mtg)
Roles & Responsibilities -

D. Davis - Documents - Died - Lvl, Cal taking different tools
- On agenda for next M&M mtg

Proj Mgmt - Central System

McCrathen

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Standards Development -

WEP - Use Cabarrus as a base line
moving slowly

Control Syst Programs - Done

Tech / Non Tech Training - Research the

Needs of Engineers - West HAN-nou Joe Bellof

Waste Treatment - Done - Split

York Subassemblies - LRT - Complete next week (12/7)

~~John Miller to give an update at the next WEP mtg~~

Diversify Training of our suppliers ~~as was~~ on hold -

WEP - proceed - Major vendors -
DRM

Share our view of diversity to major vendors

Need a standard communications package

- John Miller will get the pkgs together
using the facilitators - Mid January

Presentations to Murray on 12/8 about use of Bernunde facility
NET into existing D/ETS Mtg w/ HGB, C. Lilly, J. Williams, ^{2pm Mon} WEP

Wil Turnage will be present on M/C Bay 5 Stat 2/1/87

Cal Collins

Report to Joe Bellof assoc Principle 14 -

Emmett not ready to announce - trying to get him
promoted to a 14 - job to me -

Steve Church takes Emmetts place

John Miller gets an SP2 slot from somewhere

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DTW

227-58-4733

153-

CSK/DC Monthly Reports

JF

2054898307

CTB / DTW on Chiller Tube Cleaning - 4/JR Lawrence
Find an alternative waste site - ECE
Find backup lab - Plant

Joyce Mabesone

(SM)

Monthly reports - EPS is acceptable if not embarrassing
CPUS ~~is~~ acceptable up to a point - add
hand written notes if necessary

CTB EDIBS & Book

BD reports this month
12/13-14 Trip

(Kerry)

Vacation Sched.

→ (AD)

GM - All Contracts - Hi/w

→ ~~DK~~, Werner, Bok

→ KJM Video tape 12/14 T361 - Modular Demo

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✓ Documentation

Interview Users

Separate Functional from Bug they Fixes

Change control document

Time and Date

Level 1. Bugs in allegedly "Beta" software

Tech oversight

- Mile in trench instead of direction work

* ⇒ Standards

Not paying for bug fixes

Bill Hope QA on Beta Design

Report writer

✓ Security of program / Database

Valid data design - objective

① User involvement in Spec. process

② Change Control document / Procedure

③ Requests form - Specification

⇒ Test Plan from Alpha Test

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2054898310

Line ① Doc Delivery - Clusters found to be useful
② Application / Endorsements
Line ③ User acceptance
Direct Document
Help & also better

- System documentation
- Design documents
- Code
- User manual
Format for specific document

Furniture Access Docum
Template -

Exhibit (a) -

Actual copy software code

Staff Mtg - 12/7

Excellence in Execution

What have we done

Project

Measurements

R&D Env. Mtg

KJB Phosphine monitor in abatement units - is this desired, req'd, etc.

KJB Packed bed liquid scrubber - KJB support
Polypropylene. Much higher flow rates - need to look at other packing materials

Solid metal

KJB
Gm 1:30 Thursday

36,000 ACFM / SCFM
85% VOCs - Based on test

90% Particulate

80% NH₃

55% Nic

2034898311

Poulbot - MSDS Updates

W/C

Update used oil procedures

Monthly Reports

Oil Tools 2/26/1

IFC's

Ph-

L1

WSA

~~Following
Jan 11, 94~~

~~Voucher
Please get me a
Voucher for Bill~~

- of PVD - APRIL

Average 16/24 A/R x 3.2

4% all local travel & office expenses.

No charges for computers

Subsidiaries - Discounted 10% to Redwood office

* add 5% to that - Pass thru at cost

Cop increases 3.2

Rich Clary

[
100 VB
200 Relas
240 ?]
]

CHOB

2054898312

2054898313

AAC
Poulbot - MSDS updates
WFC

Update used oil procedures

Monthly Reports

Oil Tanks 2/26/1

IFC's

Ph-

L1

WSA

Followup
Jan 11/994

Vinde -
Please get me a
Voucher for
Bill

2054898312

- of PVD - APRIL

Average 6/24 APR 23.2

4% all local travel & office expenses.

No charges for computers

Subsidiaries - Discounted 10% to Redwood office

* add 5% to that - Pass them at cost

Cap increases 3.2

Rich Clary

100 VB
200 Below
240 ?

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BL Plant / P500

RC Reconfiguration

Engineering feasibility now completed - details done - ready to go to Whitman

MIP Efforts - Complete 1/12

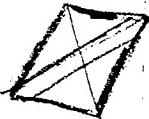
On 1/4 - 13min. mtg to comm.

Brainstorm Department priorities - Relaxed Permit

Add Fin. Rep.

MRF recycle %
Training

Follow up w/ 1/2 DAY mtg on Brainstorm



Deliverable

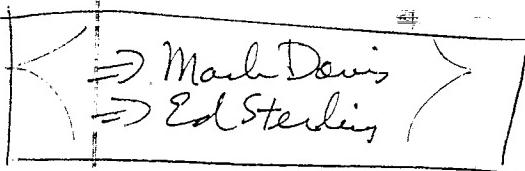
Inland to SCD Fin, HR, etc.	External EPA permit SART
-----------------------------------	--------------------------------

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- 4/4/94 - Env Transfer Project Brain
- U.S. Tank at Colonial Hts - Woodward
 - Cofen Road Storage Tanks - Results in **EVE**
 - Proposal to conduct cleanout. **BCK**
 - TSD Audit Report - Finalized
 - [Joint Effort]**

Manifest Procedure Training

1 week



Staff Meeting DEM

Transfer

Plyash - At North Caroline by BCK
- Richmond by **EVE**

2054898315

(DRM)

Midwest utility unknown - LVI
Southeast - Not much work

D.G.
Arts

No charge for Doug Guy until problems are corrected. Don't expect any more bills from Douglas

No charges for outside consultant - John Newell
6 to 8 month to develop a useable PWP
\$100,000 cost overrun

⇒ Still step process ←

multiple

2054898316

10/94

Wagner -

1. Canyon Island They have done analysis
and sent to DTW.

2. Chiller w/t treatment - tube cleaning

3. Schedule by end of week for all programs.

Sudo Boiler should be complete by 2/1.-

Including Boiler Implement co.

4. $\frac{15}{600}$ 50x30

Emi - Fred White - DCM / MPW

Meet w/ DCCY then WEC, then Woodward Clyde,
then Bill Roberts

KSD Boiler Test at Cabarnus

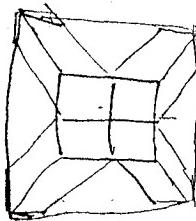
Air emissions inventory at Louisville - work in progress by LPP

WSA

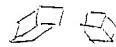
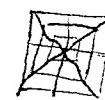
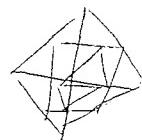
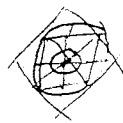
Odor - Nicotine - Project Number
Schedules

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1/10/94



- ✓ Prepare for Team HFB
- ✓ Benders - Sludge Report
- ✓ Order / Nicotine Projects of Members
- Cal Hts Pkgs Ross BE 7888338
- Cabarrus Boiler Test
- ✓ Audit Results for Cal BLP plant

MIP

Assessment of ~~actual~~ ^{the} Environmental
Impact of Corporate Activities

Who is in the best position to evaluate the
~~eff~~ results?

→ Stock Room - 2-Tower and O/C
Production waste product handled different

MSDS

1/2 Day for M Davis Monday - Records
Tues - Wedne wall
Thurs 10am - pm Exit interview
Monday pm - Pilot Plant at or chlk plant most pm

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Logue 8-320 -
~~3635~~

2054898320

Dates w/ Salvador
→ 1/31, or 2/1, or 2/7 ↗
Include S/S and M/C

Bill Hope 215-524-3592

Test plan in progress with Ogarick

Never met the std of delivery
- Some problems, as old as 1 to 2 years old

80% of test plan completed - Single & multi user

Sobey - 30-45 days

Woodward Clyde -

Regulation on remedial are muddled
- Some discretion on both sides
- May not be necessary to list several options -
could list only one

Do we really have to mention the gts spilled (800#)

Does vapor extraction really work

2054898321